

WORLD CURLING
DECLARATION OF CANDIDATURE

PRESIDENT

Four-Year Term | Election: September 2026

Hugh Millikin

Australia Member Association

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DECLARATION OF CANDIDATURE



I, Hugh Millikin, am submitting my candidature for the following position with World Curling:

1 x President (4) year term ____X____

Please tick one or more positions as required.

- ✓ I am a member of the Australia Member Association.
- ✓ I have paid a subscription to New South Wales Curling Association.
- ✓ I am not a member of the executive of my Member Association.
- ✓ I am not an employee of my Member Association

I identify as: Male ____X____ Female ____ Other ____

I have read the World Curling Election Policy and agree to conduct myself, and my campaign, within the terms contained in the policy.

Signature of the Candidate:

A handwritten signature in black ink, appearing to read 'H. Millikin', written over a horizontal line.

Date: June 5th, 2026

COVERING LETTER — CANDIDATURE FOR PRESIDENT

June 5th, 2026

Dear Members of World Curling,

Building a Stronger World Curling

I am writing to formally announce my candidature for President of World Curling.

Our sport stands at a defining moment. Curling continues to grow internationally, inspire athletes, engage communities, and showcase its unique values on the Olympic and Paralympic stage. The opportunities ahead are significant, realising them will require clear leadership and a sustainable plan for growth.

I am standing because I believe we can achieve more.

Losses over the current Olympic cycle exceed \$4 million, and the forecast for the next cycle shows no improvement. This is not sustainable. To secure the future of our sport, we must strengthen our finances, improve commercial performance, and create greater value for Member Associations. This will require fresh thinking, renewed ambition, and a stronger focus on delivering measurable outcomes. There needs to be a sense of urgency.

Success means attracting new partners, increasing the visibility of curling, and developing new revenue streams that allow us to invest more in development, improve access to facilities, support our members, and expand participation worldwide.

I have spent more than fifty years in curling and understand our sport from every perspective. I started my competitive curling in Canada culminating in winning a National Championship. I proudly represented Australia in more than 400 international matches and have served as a World Curling Vice President and Board Director, National President, and host of multiple World Curling events.

Alongside my involvement in curling, I have built a career as a senior executive leading organisations through growth, transformation, and commercial development. This combination of sporting, governance, and business experience has taught me to turn challenges into opportunities and strategy into results.

From helping establish Mixed Doubles as a successful Olympic discipline to navigating some of the most significant challenges in our sport, I have seen what can be achieved when ambition is matched by decisive leadership.

This election is about the future direction of World Curling. I am committed to building an organisation that is financially secure, commercially stronger, and better positioned to support every Member Association.

Together, we can unlock the full potential of our sport.

I respectfully ask for your support and your vote.

Yours in the Spirit of Curling,



Hugh Millikin

Candidate for President, World Curling

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CURRICULUM VITAE

Hugh Millikin

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PROFESSIONAL PROFILE

Senior Executive with 50+ years of engagement in curling at every level, elite athlete, State and National President, World Curling Vice President, and event host. Combines a distinguished career in Technology with deep sport governance expertise. Known for building new commercial relationships, driving innovation under pressure, and delivering measurable results. Instrumental in the evolution of Mixed Doubles' and its success in the Olympic programme and leading the resolution of the Broom-gate equipment crisis.

PROFESSIONAL CAREER

2023 - Present	Executive Board member and CTO National Cardiac Limited. Senior Executive responsible for technology, regulatory pathway and Go-To-Market strategy. Completed the development of a ECG MedTech device and introduction to the market
1988 - Present	Founder and CEO, Indigo Pacific Group. Technology development and delivery. Listed the merged organization on the ASX in 2011 which was then acquired by Capgemini
2014 - 2016	Non-Executive Director MoBoom Limited (NASDAQ: LCFY) develops online marketing software-as-a-service technology
1993 - 1999	Senior Vice-President JetForm Corporation NASDAQ listed. Responsible for ongoing operations in Australia, Singapore, Hong Kong and Malaysia. Initiated operations in China and Japan and transitioned each into multi-million-dollar operations. Led global Go-To-Market plans and strategies.

CURLING & SPORT GOVERNANCE

2014 - 2024	Vice President, World Curling. Member of the Executive Committee. Chaired Rules and Competitions Commission. Instrumental in bringing innovation to Mixed Doubles, leading the Broom-gate resolution within a tight competitive-season timeframe. Wheelchair review and update.
2012 - 2014	President, Australian Curling Association (now Curling Australia)
1990 - 2012	President, New South Wales Curling Association
2025	Chair, Host Organisation, World Curling Congress. Delivered Congress 2025 in Gold Coast QLD Australia on budget and on time.
1993, 1996, 2000, 2017	Host, World Curling Asia Pacific Championships (4 events). Responsible for bid, funding, delivery, and commercial partnerships.
1992 - 2014	Australian Olympic Committee representative
50+ years	Competitive curler. Represented Australia at WCC(11), WMDCC(2), WSCC(12), WMxCC(4), OWGE, PACC(24), POQE, PCCC(2). 58 World Curling events, 473 Games, 22 World Curling Medals: 9 Gold, 6 Silver, 7 Bronze
1993	Awarded Collie Campbell Memorial Award
2000	Australian Sport Award

EDUCATION & QUALIFICATIONS

Algonquin College – Computer Science and Business